**May / June Investor Presentation** 

## **NextEra Energy**











May 29, 2025

NextEra Energy 1

#### **Cautionary Statements and Risk Factors That May Affect Future Results**

This presentation includes forward-looking statements within the meaning of the federal securities laws. Actual results could differ materially from such forward-looking statements. The factors that could cause actual results to differ are discussed in the Appendix herein and in NextEra Energy's SEC filings.

#### Non-GAAP Financial **Information**

This presentation refers to certain financial measures that were not prepared in accordance with U.S. generally accepted accounting principles. Reconciliations of those historical non-GAAP financial measures to the most directly comparable GAAP financial measures can be found in the Appendix herein.

#### **Other**

See Appendix for definition of Adjusted Earnings expectations.

## NextEra Energy is powered by two industry-leading companies, strengthened by a common platform

~\$233 B Enterprise Value<sup>1</sup>



~74 GW in Operations<sup>2</sup>



Largest electric utility in the U.S.



**Leading North American** clean energy company

- **Renewables and Storage**
- **Fossil Generation**
- **Supply Chain**

- **Power Delivery & Transmission**
- **Nuclear Operations**
- **Engineering & Construction**

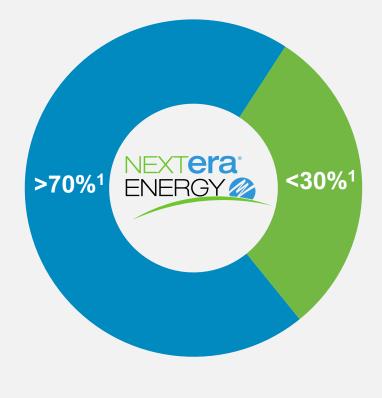
- **Market Knowledge**
- **Data, Analytics & Innovation**
- **Balance Sheet**

<sup>1.</sup> As of March 31, 2025

## Our capital investment strategy is focused on long-term, consistent revenues and superior returns



Rate-regulated return on capital invested in a constructive regulatory environment



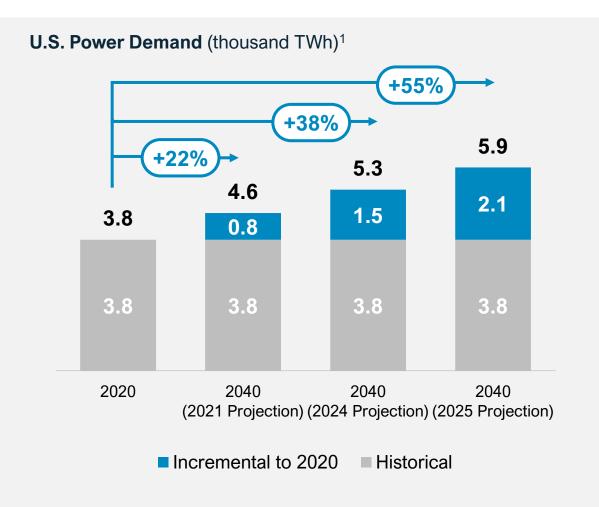
- FPL & Other Regulated Assets
- NextEra Energy Resources<sup>2</sup>

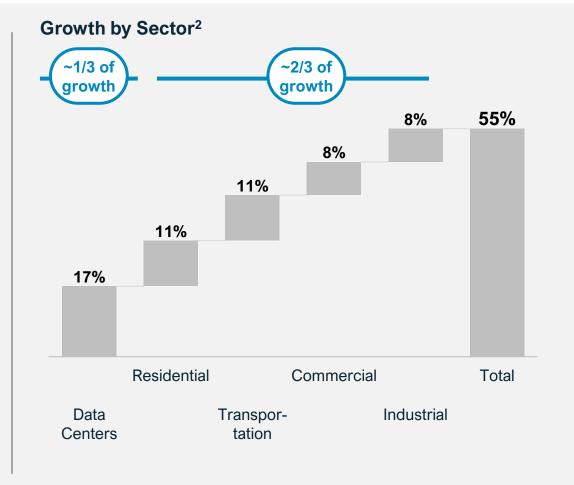


**Primarily long-term** contracted investments with A- counterparty credit rating on average

<sup>1.</sup> Based on regulated to unregulated mix required under credit agency methodology; regulated portion is primarily FPL as well as other regulated assets

#### **Demand forecast growth continues to accelerate**

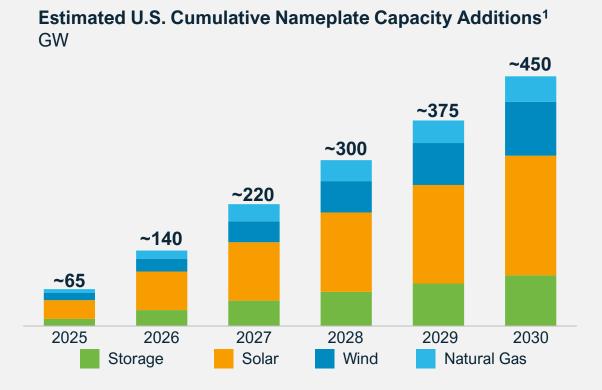




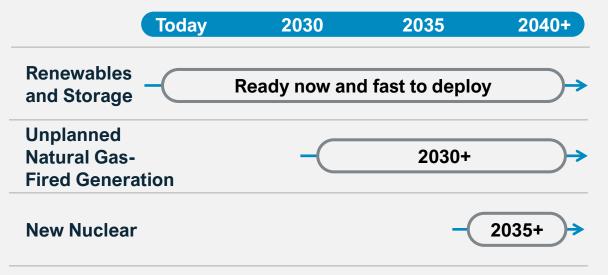
2. Source: Goldman Sachs

<sup>1.</sup> Sources: Historical: Energy Information Administration. Forecast: IHS Outlook and McKinsey

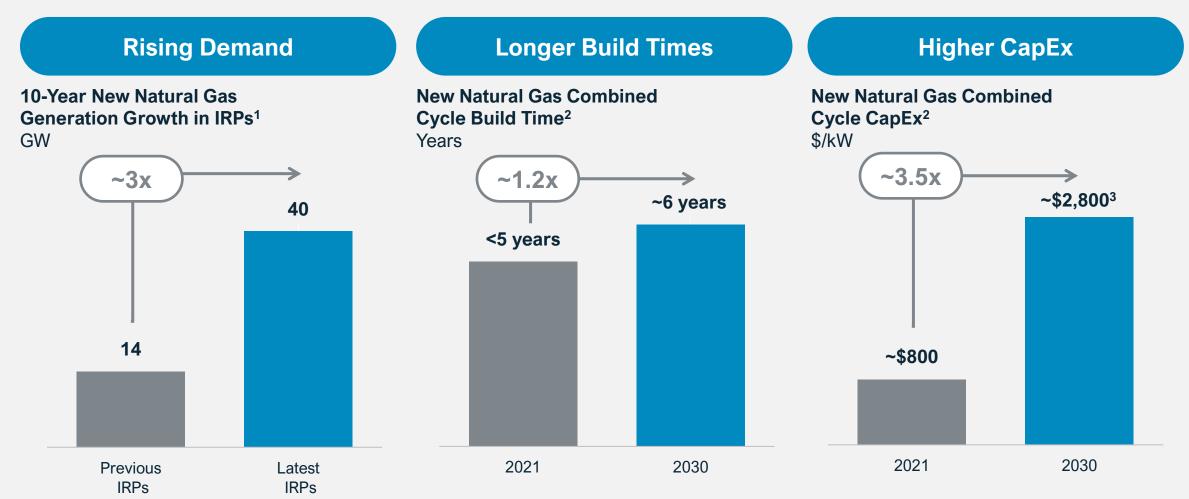
## Increasing demand requires cost-effective renewable and storage solutions now, with gas and nuclear expected to further supplement in the next decade



#### **Expected Deployment Timelines by Generation Type**



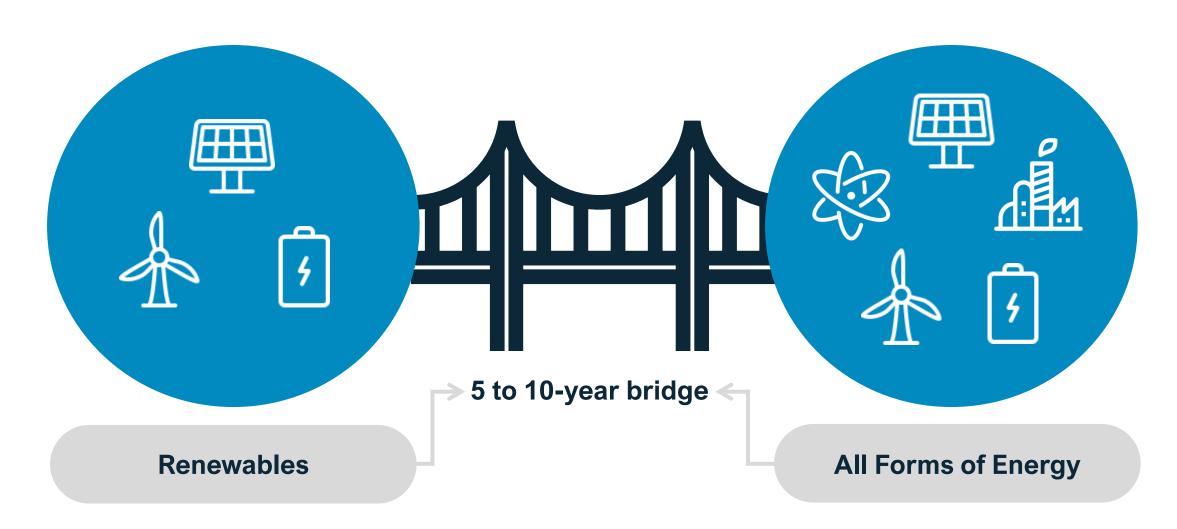
## Natural gas-fired generation cannot meet demand in the near term and is a longerterm, more expensive solution



<sup>1.</sup> Compares latest and previous vintage IRP demand and supply plans for 21 large load serving entities representing ~20% of U.S. load in 2025

<sup>3.</sup> WoodMac, "Turbocharged vs turbo lag: The new landscape for gas-fired power;" estimate for 2028 COD, expected to remain relatively in-line by 2030

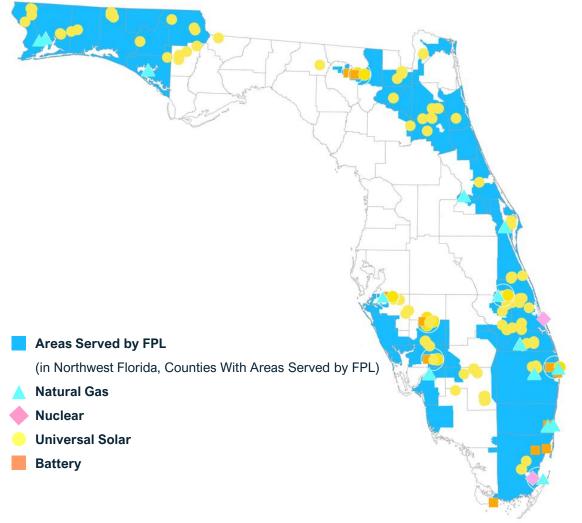
## While we work to rebuild the gas and nuclear supply chains, America needs renewables to bridge the gap



#### Our unmatched scale, experience and technology enables predictable, superior returns



# As the nation's leading electric utility, FPL is well positioned to power Florida's fast-growing economy into the future





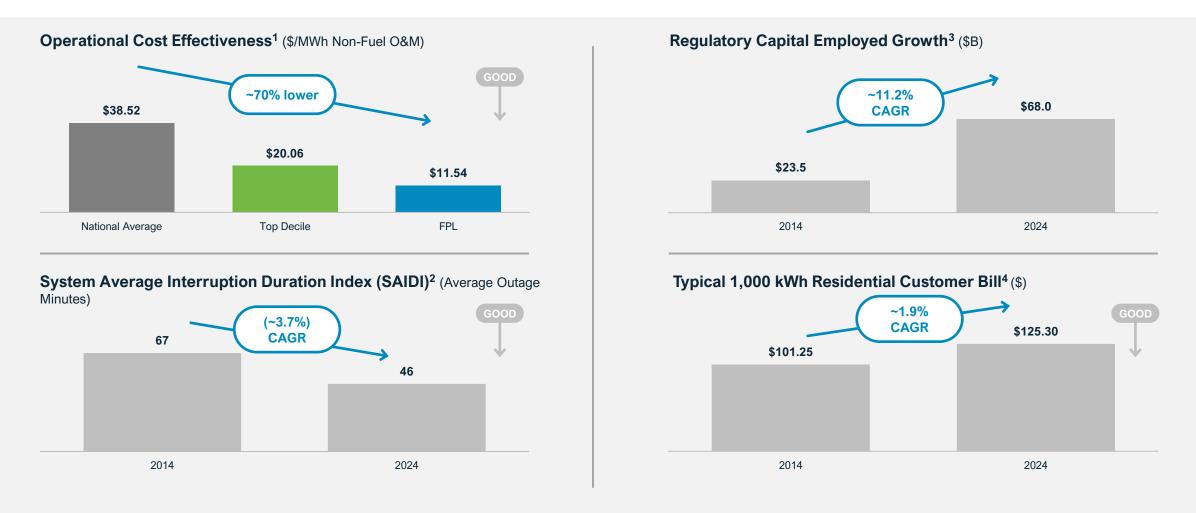






1. As of March 31, 2025 NextEra Energy 10

#### FPL has experienced strong growth, and we continue to deliver for our customers



<sup>1.</sup> FERC Form 1 non-fuel O&M; Industry 2023; Excludes injuries and damages, pensions and benefits and other power supply expenses; FPL excludes one-time storm impacts; Includes holding companies with >100k customers and utility-owned generation

<sup>2.</sup> System average interruption duration index as reported to the Florida Public Service Commission

<sup>3.</sup> Excludes accumulated deferred income taxes; 13-month average; Includes retail rate base, wholesale rate base, clause-related investments and AFUDC projects

<sup>4.</sup> Reflects yearly FPL average bill; excludes FPL Northwest Florida

## FPL submitted testimony to the Florida Public Service Commission on February 28 for the 2025 base rate proceeding



Proposal includes base rate adjustment requests of ~\$1.6 B in 2026 and ~\$0.9 B for 2027, as well as continued recovery through Solar and Battery Base Rate Adjustment (SoBRA) mechanism in 2028 and 2029

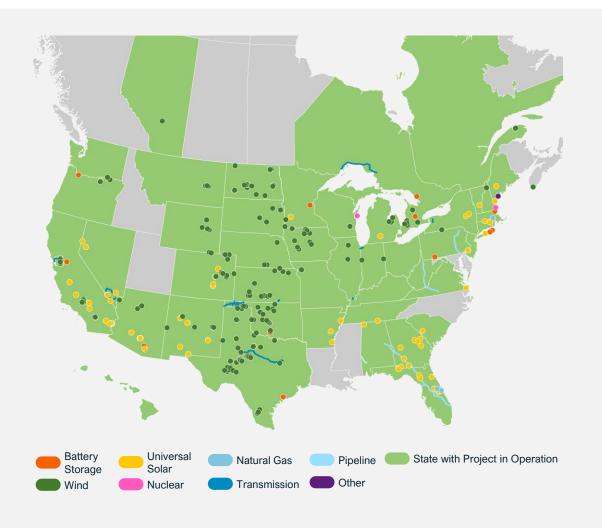


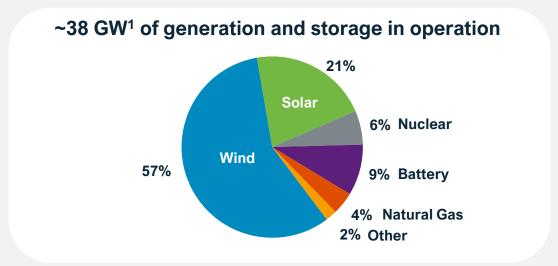
The total base rate adjustment requests would result in an estimated average annual increase in total customer bills of ~2.5% from January 2025 through the end of 2029, keeping bills well below the national average



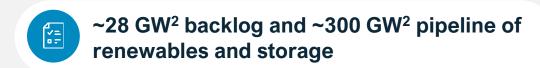
Quality of service hearings began in May; technical hearings expected to begin in mid-August; and proceedings expected to conclude during the fourth quarter

#### NextEra Energy Resources is the leading electric energy infrastructure company in **North America**









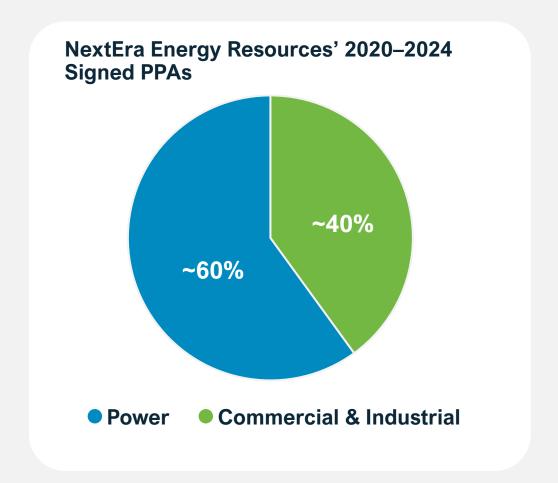
**NextEra Energy Transmission is a leading** competitive transmission company

Note: Totals may not foot due to rounding

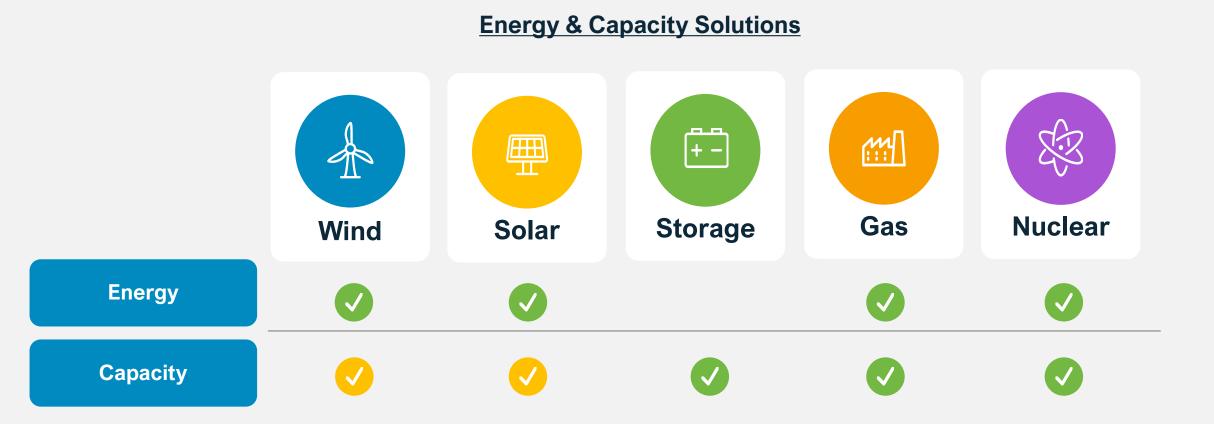
<sup>1.</sup> Energy Resources' portfolio as of March 31, 2025; includes XPLR Infrastructure's portfolio reflected at NextEra Energy's ownership share

#### We are the #1 originator for U.S. power and commercial & industrial customers

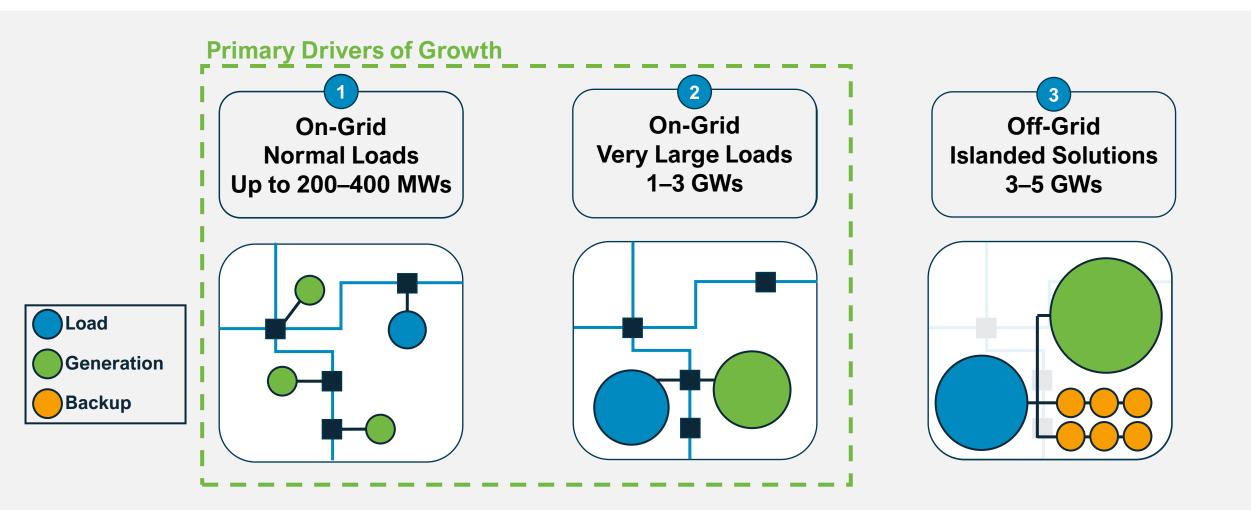




### All forms of energy are required to meet demand and customer needs



### We are equipped to serve the full range of customer needs



## We believe our scale, experience and technology will continue to give customers certainty that we will deliver cost-effective power solutions

## We are well positioned to win...

## Experience of building ~6x more

MWs in last 5 years than any Top 10 Utility



**Utility Experience** 

### **Trusted Relationships**

of 25+ years

#### **Proprietary Technology**

#### ~300 GW of Pipeline

across technologies<sup>1</sup>

### ...across all types of load growth

1 On-Grid: Normal Loads

On-Grid:
Very Large Loads

Off-Grid: Islanded Solutions

1. Pipeline as of March 18, 2025 NextEra Energy 17

## Energy Resources' proprietary data and technology supports our ability to create projects with the most value and improve our development success rate

#### **Data and Technology**



#### **Prospect**

- Evaluating 30+ MM land clusters per night on ~100 attributes
- Remote sensing equipment yields 3x spatial resolution vs industry for project siting



#### Design

- Full energy system supply and demand capacity optimization
- Al based dispatch optimization matches generation to load



#### **Develop & Construct**

- Solar panel allocation algorithm optimizes >200 MM scenarios to deploy ~20 MM solar panels annually
- Largest drone fleet in the industry completing 145,000 flights annually



#### **Operate**

- Top decile O&M performance enabled by state of the art monitoring and generative Al
- Over 20 GW of gas generation operated from a first-of-its-kind Fleet Control Center



#### **Transmission Planning**

- Proprietary digital twin of the US power grid, enabling multi-value planning and benefit calculations
- Geospatial routing capability using 50 nationwide datasets and over 3 trillion pixels of information

## We believe we have the opportunity to develop 36.5 to 46.5 GW of new renewables and storage through 2027

#### NextEra Energy Resources Development Program<sup>1</sup>

As of April 23, 2025; GW

	2024–2025 COD & Backlog	2024–2025 Expectations	2026–2027 Backlog	2026–2027 Expectations	2024–2027 Expectations
Wind	3.1	3.5–4.4	2.6	5.5–7.1	9.0–11.5
Solar	7.2	7.4–8.3	8.0	11.1–14.1	18.5–22.4
Energy Storage	3.1	2.6–3.5	4.9	5.2–7.2	7.8–10.7
Repowering <sup>2</sup>	0.8	0.6–0.9	0.4	0.6–1.0	1.2–1.9
Total	14.1	14.1–17.1	15.9	22.4–29.4	36.5–46.5
Build-Own-Transfer	0.4		_		

#### Renewables and storage backlog stands at more than ~27.7 GW<sup>3</sup>, which supports our long-term growth expectations

Note: Totals may not foot due to rounding

<sup>1.</sup> GW capacity expected to be owned and/or operated by NextEra Energy Resources; backlog defined as assets with signed long-term power purchase agreements, build-own-transfer projects with long-term O&M agreements and assets with expected long-term agreements including power hedging and/or the sale of environmental attributes; all projects are subject to development and construction risks

<sup>2.</sup> Repowering for wind and solar assets; includes repowering expectations for XPLR Infrastructure's assets, reflected at NextEra Energy's expected ownership share

<sup>3.</sup> As of April 23, 2025; net of ~0.7 GW placed in service and ~0.0 GW of projects removed from backlog since January 24, 2025; includes ~4.5 GW for post-2027 delivery

### NextEra Energy is the quintessential "all forms of energy" company



America's No.1 electricity provider



Owner and operator of America's largest natural gas fleet



Owner of largest U.S. electric utility with one of lowest bills in nation



One of the largest nuclear operators in the U.S.



A world leader in battery storage



World's No.1 generator of electricity from wind and sun



America's leading competitive transmission provider



America's power sector leader in data science and technology

We plan to invest ~\$120 billion in American energy infrastructure over the next four years

## NextEra Energy remains well positioned to continue our strong adjusted earnings per share growth

#### NextEra Energy's Financial Expectations<sup>1</sup>



- Expect 6 to 8% annual growth rate through 2027, off the 2024 adjusted EPS expectations range<sup>2</sup>
- From 2023 to 2027 expect compound annual growth in operating cash flow to be at or above our adjusted EPS growth rate
- Continue to expect ~10% annual dividend per share growth through at least 2026<sup>3</sup>

We will be disappointed if we are not able to deliver financial results at or near the top end of our adjusted EPS expectations ranges through 2027

<sup>1.</sup> Subject to our caveats

<sup>2. 2024</sup> adjusted EPS range of \$3.23-\$3.43

<sup>3.</sup> Off a 2024 base; dividend declarations are subject to the discretion of the board of directors of NextEra Energy

## **Appendix**



#### NextEra Energy is well positioned to navigate the current interest rate environment

#### **Interest Rate Sensitivity**

Estimated Adjusted EPS Impact of +50 bps Interest Rate Increase<sup>1</sup>

2025	2026	2027				
(\$0.00)–(\$0.02)	(\$0.01)–(\$0.03)	(\$0.02)–(\$0.04)				

NextEra Energy's notional interest rate hedges total nearly \$37 B<sup>2</sup>

<sup>1.</sup> Includes effect of interest rate hedges; the illustrative example above reflects an immediate 50-basis point upward shift in the yield curve which is assumed to then stay elevated through 2027

## **NextEra Energy's credit metrics remain on track**

#### NextEra Energy Credit Metrics<sup>1</sup>

S&P	A- Range	Downgrade Threshold	Actual 2024	Target 2025		
FFO/Debt	13%–23%	18%	19.3%	>18%		
March 1	Des Desses		A-41 0004	T4 0005		
Moody's	Baa Range	Downgrade Threshold	Actual 2024	Target 2025		
CFO Pre-WC/Debt	13%–22%	17%	19.4%	>17%		
Fitch	A Midpoint	Downgrade Threshold	Actual 2024	Target 2025		
Debt/FFO + Interest	3.5x	4.3x	4.3x	<4.3x		

## Reconciliation of GAAP Net Income to Adjusted Earnings Attributable to **NextEra Energy, Inc.**

(Twelve Months Ended December 31, 2024)

(millions, except per share amounts)		FPL		Energy Resources		Corporate & Other		NextEra Energy, Inc.	
Earnings (Loss) Per Share									
Attributable to NextEra Energy, Inc. (assuming dilution)		2.21	\$	1.12	\$	0.04	\$	3.37	
Adjustments - pretax:									
Net losses (gains) associated with non-qualifying hedges		-		-		(0.45)		(0.45)	
Change in unrealized losses (gains) on equity securities held in NEER's nuclear decommissioning funds and OTTI - net		-		(0.05)		-		(0.05)	
Differential membership interests – related		-		-		-		-	
XPLR Infrastructure investment gains - net		-		0.55		-		0.55	
Less related income tax expense (benefit)				(0.11)		0.12		0.01	
Adjusted Earnings (Loss) Per Share		2.21	\$	1.51	\$	(0.29)	\$	3.43	

#### **Definitional Information**

#### NextEra Energy, Inc. Adjusted Earnings Expectations (including subsidiaries as applicable)

This presentation refers to adjusted earnings per share expectations. NextEra Energy does not provide a quantitative reconciliation of forward-looking adjusted earnings per share to earnings per share, the most directly comparable GAAP financial measure, because certain information needed to reconcile these measures is not available without unreasonable efforts due to the inherent difficulty in forecasting and quantifying these measures. These items include, but are not limited to, the effects of non-qualifying hedges and unrealized gains and losses on equity securities held in NextEra Energy Resources, LLC's nuclear decommissioning funds and other than temporary impairments. These items could significantly impact GAAP earnings per share. Adjusted earnings expectations assume, among other things: normal weather and operating conditions; positive macroeconomic conditions in the U.S. and Florida; supportive commodity markets; current forward curves; public policy support for wind and solar development and construction; market demand and transmission expansion to support wind and solar development; market demand for pipeline capacity; access to capital at reasonable cost and terms; no adverse litigation decisions; and no changes to governmental policies or incentives.

#### **Cautionary Statement And Risk Factors That May Affect Future Results**

This presentation contains "forward-looking statements" within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not statements of historical facts, but instead represent the current expectations of NextEra Energy, Inc. (together with its subsidiaries, NextEra Energy) regarding future operating results and other future events, many of which, by their nature, are inherently uncertain and outside of NextEra Energy's control. Forward-looking statements in this presentation include, among others, statements concerning adjusted earnings per share expectations and future operating performance and statements concerning future dividends and statements concerning interest rate risk management. In some cases, you can identify the forward-looking statements by words or phrases such as "will," "may result," "expect," "anticipate," "believe," "intend," "plan," "seek," "potential," "projection," "forecast," "predict," "goals," "target," "outlook," "should," "would" or similar words or expressions. You should not place undue reliance on these forward-looking statements, which are not a guarantee of future performance. The future results of NextEra Energy and its business and financial condition

are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forwardlooking statements, or may require it to limit or eliminate certain operations. These risks and uncertainties include, but are not limited to, those discussed in this presentation and the following: effects of extensive regulation of NextEra Energy's business operations; inability of NextEra Energy to recover in a timely manner any significant amount of costs, a return on certain assets or a reasonable return on invested capital through base rates, cost recovery clauses, other regulatory mechanisms or otherwise; impact of political, regulatory, operational and economic factors on regulatory decisions important to NextEra Energy; effect of any reductions or modifications to, or elimination of, governmental incentives or policies that support clean energy projects or the imposition of additional tax laws, tariffs, duties, policies or other costs or assessments on clean energy or equipment necessary to generate, store or deliver it; impact of new or revised laws, regulations executive orders, interpretations or constitutional ballot and regulatory initiatives on NextEra Energy; capital expenditures, increased operating costs and various liabilities attributable

to environmental laws, regulations and other standards applicable to NextEra Energy; effects on NextEra Energy of federal or state laws or regulations mandating new or additional limits on the production of greenhouse gas emissions; exposure of NextEra Energy to significant and increasing compliance costs and substantial monetary penalties and other sanctions as a result of extensive federal, state and local government regulation of its operations and businesses; effect on NextEra Energy of changes in tax laws, guidance or policies as well as in judgments and estimates used to determine taxrelated asset and liability amounts; impact on NextEra Energy of adverse results of litigation: impacts of NextEra Energy of allegations of violations of law; effect on NextEra Energy of failure to proceed with projects under development or inability to complete the construction of (or capital improvements to) electric generation, storage, transmission and distribution facilities, natural gas and oil production and transportation facilities or other facilities on schedule or within budget; impact on development and operating activities of NextEra Energy resulting from risks related to project siting, planning, financing, construction, permitting, governmental approvals and the

negotiation of project development agreements, as well as supply chain disruptions; risks involved in the operation and maintenance of electric generation, storage, transmission and distribution facilities, natural gas and oil production and transportation facilities, and other facilities; effect on NextEra Energy of a lack of growth, slower growth or a decline in the number of customers or in customer usage; impact on NextEra Energy of severe weather and other weather conditions; threats of terrorism and catastrophic events that could result from geopolitical factors, terrorism, cyberattacks or other attempts to disrupt NextEra Energy's business or the businesses of third parties; inability to obtain adequate insurance coverage for protection of NextEra Energy against significant losses and risk that insurance coverage does not provide protection against all significant losses; a prolonged period of low natural gas and oil prices, disrupted production or unsuccessful drilling efforts could impact NextEra Energy's natural gas and oil production and transportation operations and cause NextEra Energy to delay or cancel certain natural gas and oil production projects and could result in certain assets becoming impaired;

#### Cautionary Statement And Risk Factors That May Affect Future Results (cont.)

risk of increased operating costs resulting from unfavorable supply costs necessary to provide full energy and capacity requirements services; inability or failure to manage properly or hedge effectively the commodity risk within its portfolio; effect of reductions in the liquidity of energy markets on NextEra Energy's ability to manage operational risks; effectiveness of NextEra Energy's risk management tools associated with its hedging and trading procedures to protect against significant losses, including the effect of unforeseen price variances from historical behavior; impact of unavailability or disruption of power transmission or commodity transportation operations on sale and delivery of power or natural gas; exposure of NextEra Energy to credit and performance risk from customers, hedging counterparties and vendors; failure of counterparties to perform under derivative contracts or of requirement for NextEra Energy to post margin cash collateral under derivative contracts; failure or breach of NextEra Energy's information technology systems; risks to NextEra Energy's retail businesses from compromise of sensitive customer data; losses from volatility in the market values of derivative instruments and

limited liquidity in over-the-counter markets; impact of negative publicity; inability to maintain, negotiate or renegotiate acceptable franchise agreements; occurrence of work strikes or stoppages and increasing personnel costs; NextEra Energy's ability to successfully identify, complete and integrate acquisitions, including the effect of increased competition for acquisitions; environmental, health and financial risks associated with ownership and operation of nuclear generation facilities; liability of NextEra Energy for significant retrospective assessments and/or retrospective insurance premiums in the event of an incident at certain nuclear generation facilities; increased operating and capital expenditures and/or reduced revenues at nuclear generation facilities resulting from orders or new regulations of the Nuclear Regulatory Commission; inability to operate any of NextEra Energy's owned nuclear generation units through the end of their respective operating licenses or planned license extensions; effect of disruptions, uncertainty or volatility in the credit and capital markets or actions by third parties in connection with project-specific or other financing arrangements on NextEra Energy's

ability to fund its liquidity and capital needs and meet its growth objectives; defaults or noncompliance related to project-specific, limited-recourse financing agreements; inability to maintain current credit ratings; impairment of liquidity from inability of credit providers to fund their credit commitments or to maintain their current credit ratings; poor market performance and other economic factors that could affect NextEra Energy's defined benefit pension plan's funded status; poor market performance and other risks to the asset values of nuclear decommissioning funds; changes in market value and other risks to certain of NextEra Energy's assets and investments; effect of inability of NextEra Energy subsidiaries to pay upstream dividends or repay funds to NextEra Energy or of NextEra Energy's performance under guarantees of subsidiary obligations on NextEra Energy's ability to meet its financial obligations and to pay dividends on its common stock; the fact that the amount and timing of dividends payable on NextEra Energy's common stock, as well as the dividend policy approved by NextEra Energy's board of directors from time to time, and changes to that policy, are within the

sole discretion of NextEra Energy's board of directors and, if declared and paid, dividends may be in amounts that are less than might be expected by shareholders; XPLR Infrastructure, LP's inability to access sources of capital on commercially reasonable terms could have an effect on its ability to consummate future acquisitions and on the value of NextEra Energy's limited partner interest in XPLR Operating Partners, LP; effects of disruptions, uncertainty or volatility in the credit and capital markets on the market price of NextEra Energy's common stock; and the ultimate severity and duration of public health crises, epidemics and pandemics, and its effects on NextEra Energy's business. NextEra Energy discusses these and other risks and uncertainties in its annual report on Form 10-K for the year ended December 31, 2024 and other Securities and Exchange Commission (SEC) filings, and this presentation should be read in conjunction with such SEC filings. The forward-looking statements made in this presentation are made only as of the date of this presentation and NextEra Energy undertakes no obligation to update any forward-looking statements.